





## UCA College of Business

Wednesday, November 28, 2018





## ACTSEP?



# Arkansas Commercial Truck Safety and Education Program (ACTSEP)

#### Act 1176 of 2013

- 15% Registration Fee
- \$2 Million / Year Set-Aside

#### Purpose

- Improve Commercial Truck Industry Safety
- Ensure Safe Movement of Goods
  - Cooperative Public-Private Programs
    - a) Increased Enforcement
    - b) Regulatory Compliance
    - c) Industry Training
    - d) Educational Programs





# Arkansas Commercial Truck Safety and Education Program (ACTSEP)

- Application Review Committee
  - Arkansas Highway Police Chief and Major
  - ARDOT's Assistant Chief Engineer for Planning
  - President of the Arkansas Trucking Association
  - Trucking Industry Representative (Steve Williams)





# Arkansas Commercial Truck Safety and Education Program (ACTSEP)

- December 2, 2014 February 2, 2015
- 1<sup>st</sup> ACTSEP Application Cycle
- University of Central Arkansas
  - Awarded \$3 million
  - Endowed Chair in Motor Carrier Management
  - 4-year Supply Chain Logistics Management Degree
  - Workforce Training







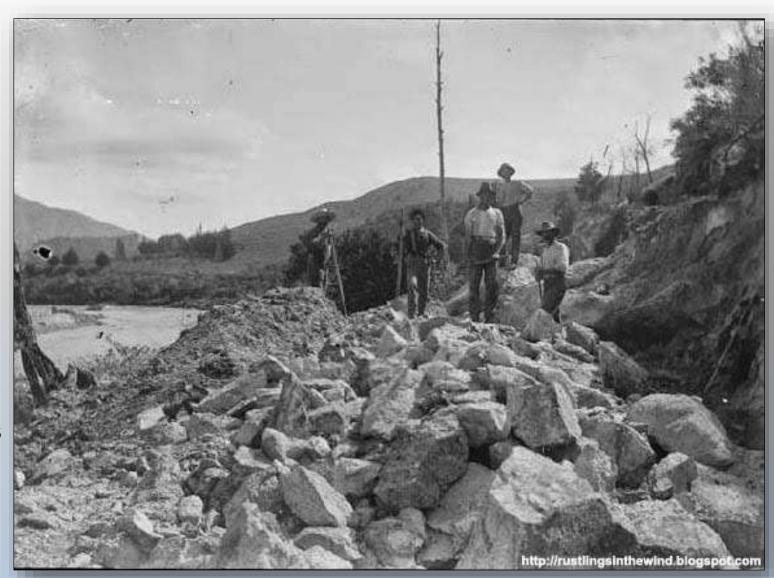
# History



## Prior to 1913

"We are always yapping about the 'Good Old Days' and how we look away back and enjoy it, but I tell you there is a lot of hooey to it."

Will Rogers



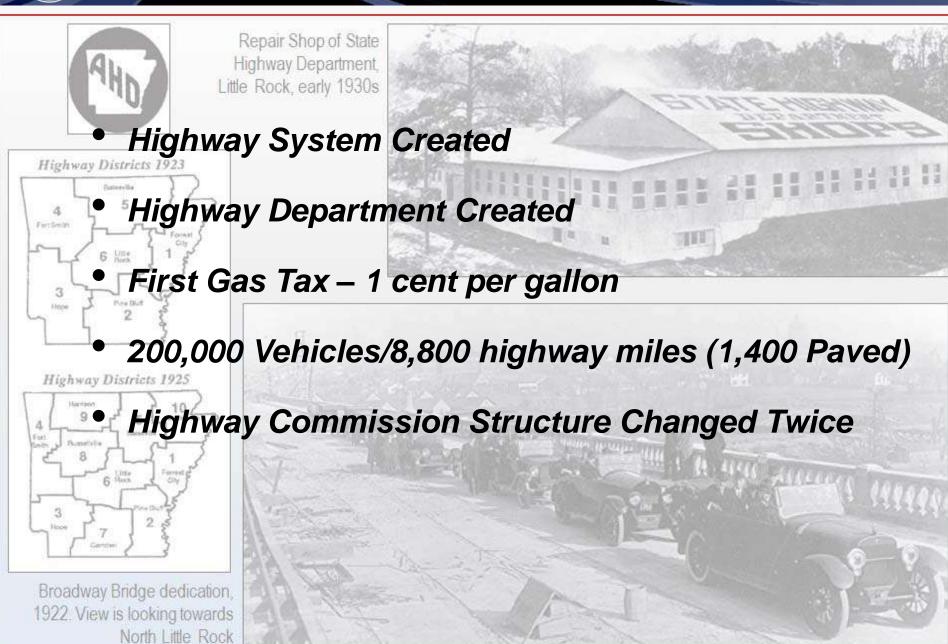


## The Teens

- First Commission Created
  - **√** No Highway Department
  - √ No Highway System
- \$72,000 Total Budget
- 36,000 Miles of Public Roads



## The Twenties





## **The Thirties and Forties**



Too much Political Influence on Highways
 Growing Discontent





### The Fifties



#### 1951 - Highway Audit Commission Report

- "the advice counsel and expert know-how which is available from the Department's own technical
- 11,000nWhiletsaStatetHighwayscant weight indeed (8,800 payed) in conflict with the political pressures and political promises of the moment."
- 9 Legislative Acts Restructured Commission since 1913
- 1952 Mack Blackwell Amendment

Widening Hwy 67 near Malvern, 1956





## The Sixties and Seventies

- No changes to Commission Structure
- Department became Debt Free
- South Ter Legislature transferred nearly 4,400 more miles of County burning Roads to Highway System bonds at a ceremony in 1975.
  - Department adds "Transportation" to its name –
     Authority Expanded
  - 1st State to Complete its Interstate System (1975)
  - 16,000 Highway Miles (15,000 Paved)

Toad Suck Ferry on Arkansas River at Highway 60, 1970



## The Eighties and Nineties

- 1985 Rural Road Program out of the mud
- Early Retirements huge workforce turnover
- 1991 Highway Improvement Program
- 1993 Last Federal Gas Tax Increase first Scenic

  Byway of Arkansas.

1991 Hgh 1999 Power ast State Gast Tax Increase improve or replace approximately 560 bridges.

- 1999 Interstate Rehabilitation Program First Highway Bond Issue in 50 years
- I-540 (now I-49) and I-530 Completed
- 16,400 Highway Miles
  Hopper Tunnel, 1999



## The New Millennium



• 16,400 miles State Highways



New White River Bridge on Hwy 64 at Augusta opened in 2001.





## **New Name – New Identity**











1929
Arkansas
Highway and
Department of
Lands

1977
Arkansas State
Highway and
Transportation
Department

2017 Arkansas Department of Transportation





# About Us



### **ARDOT Quick Facts**



#### **3rd Largest State Agency**

(app. 3,700 Employees)

#### **Maintains**

16,418 miles of Highway 7,335 Bridges

#### **Central Offices in Little Rock**

**10 Districts Statewide** 

#### **Mission**:

Provide safe and *efficient* transportation solutions to support Arkansas' economy and enhance the quality of life for generations to come.



## Strategic Plan

#### **Core Values**

**Safety** 

- Safety first in all we do

**Public Service** 

- Focus on the greater good

**Teamwork** 

- One vision through collaboration and communication

Quality

Deliver reliable transportation solutions

Integrity

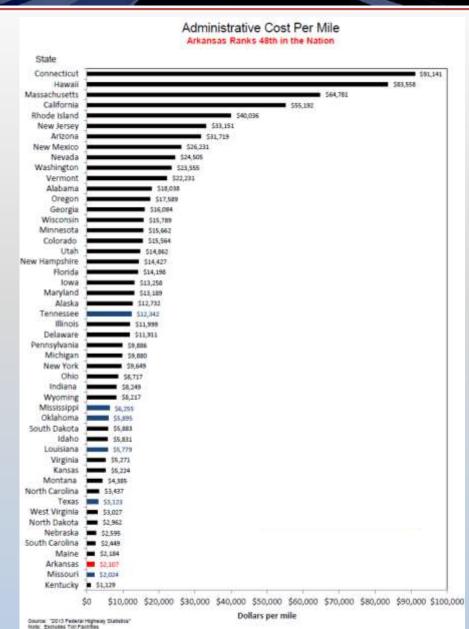
Commitment to ethics and transparency

Efficiency

- Achieve maximum benefit through fiscal responsibility



## **Efficiency**



Arkansas = \$2,107

Surrounding States Average = \$4,334

National Average = \$9,224

Arkansas has the

3<sup>rd</sup> Lowest

Administrative Cost Per

Mile

in the Nation



## **Employment Levels Efficiency**









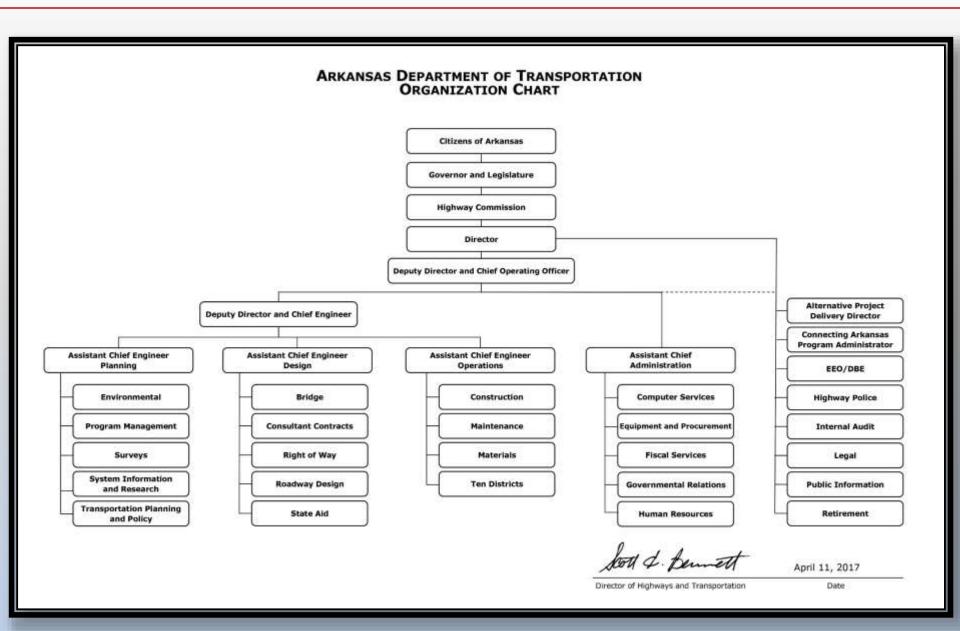






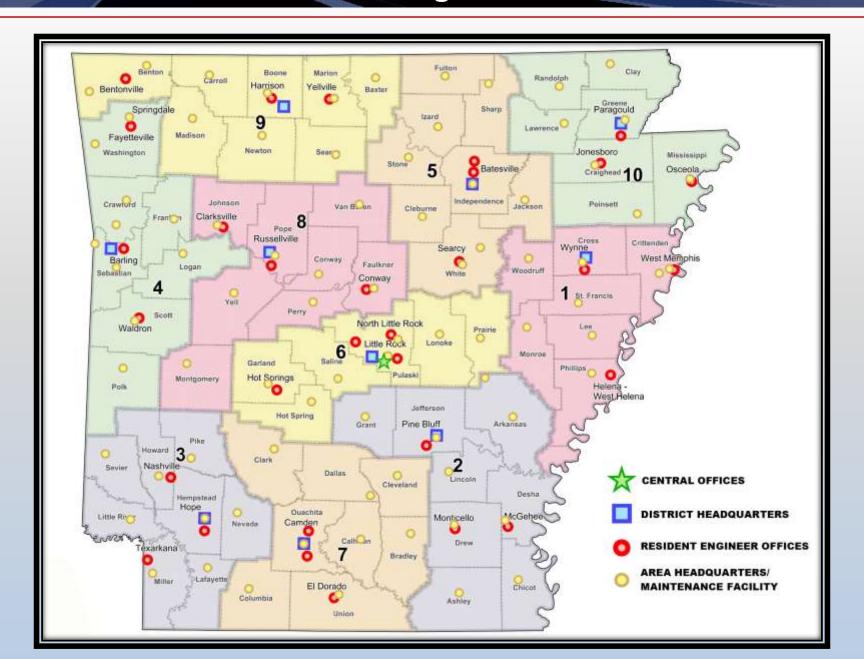


## **Organization Chart**



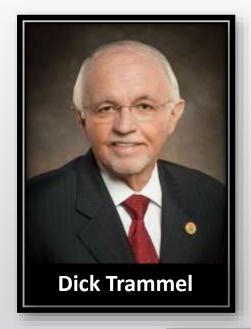


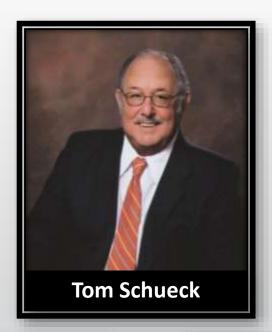
## **District Organization**

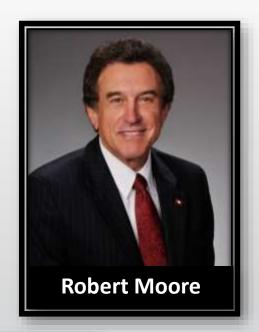




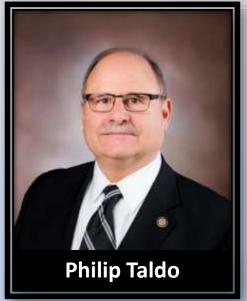
## **Arkansas Highway Commission**











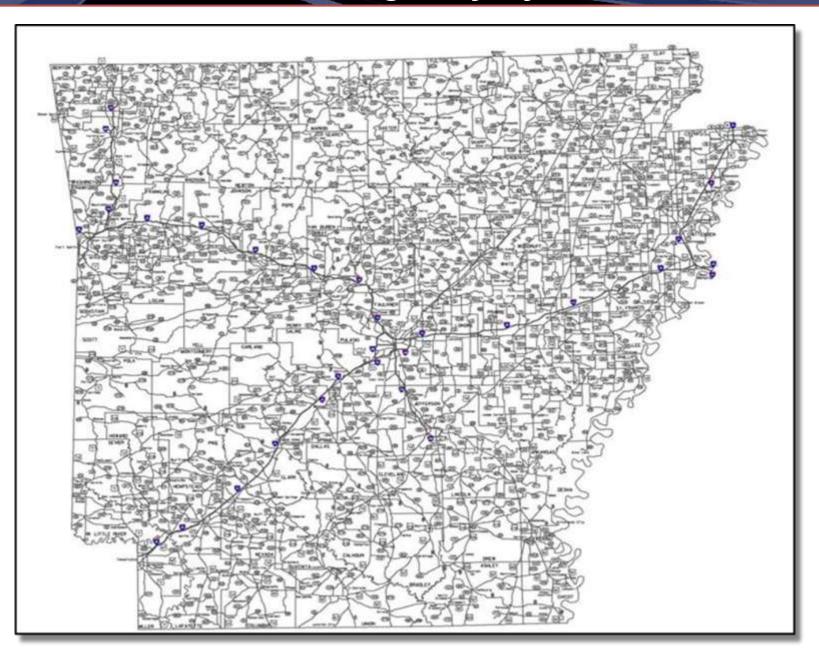


## **ARDOT Administration**

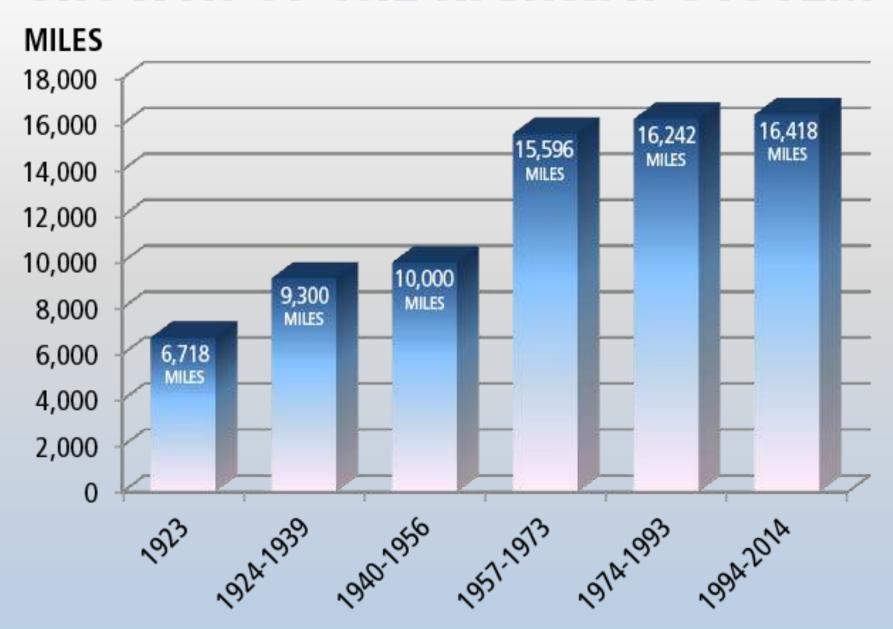




## **State Highway System**



## **GROWTH OF THE HIGHWAY SYSTEM**



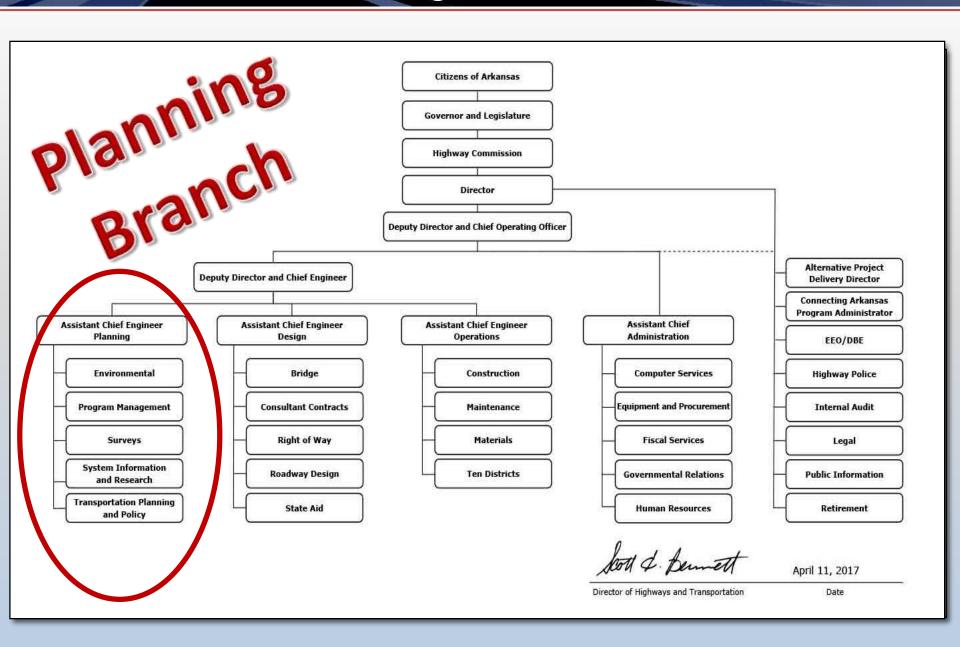


## **Highway Project Delivery**

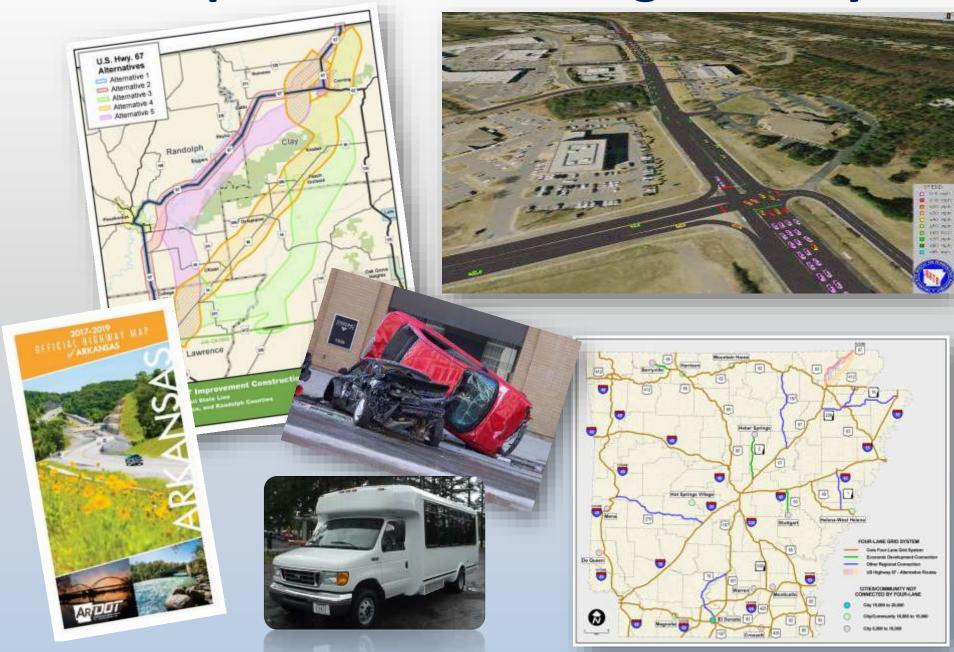
- Planning and Scheduling
  - System Management Analysis
  - Planning Studies
  - Statewide Transportation Improvement Program (STIP)
- Project Development
  - Environmental Analysis and Report
  - Surveys
  - Design
  - Right-of-Way Acquisition
  - Utility Relocation
- Award Contract



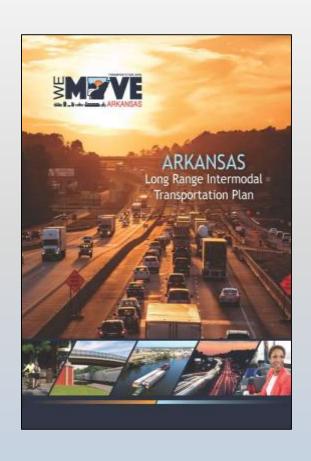
## **ARDOT Organization Chart**



## **Transportation Planning & Policy**



## **Transportation Planning & Policy**







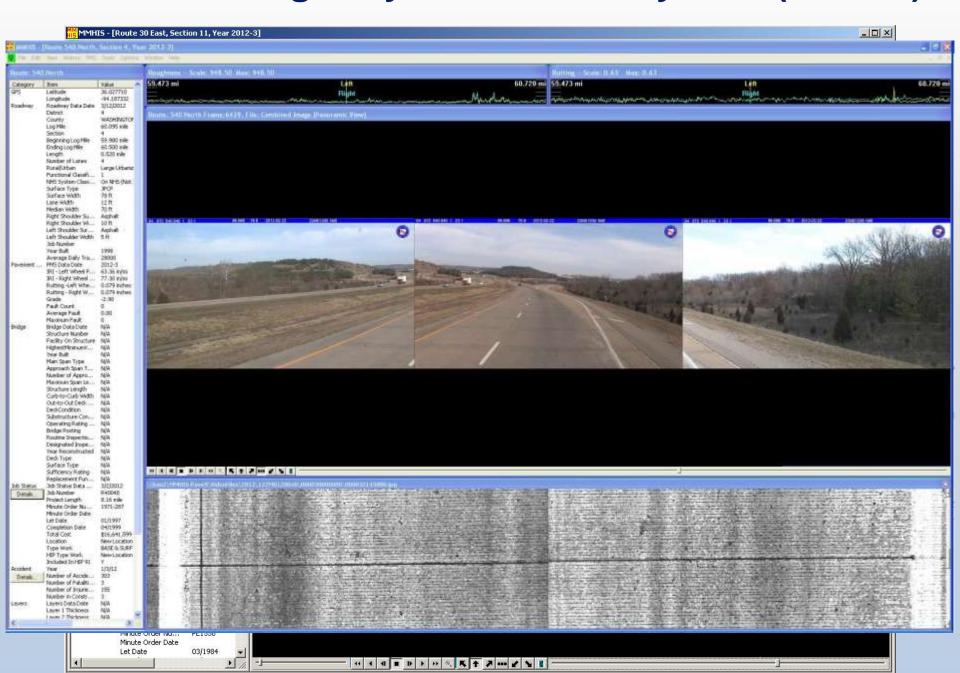
**System Information & Research** 



## **Pavement Management**



### Multi-Media Highway Information System (MMHIS)





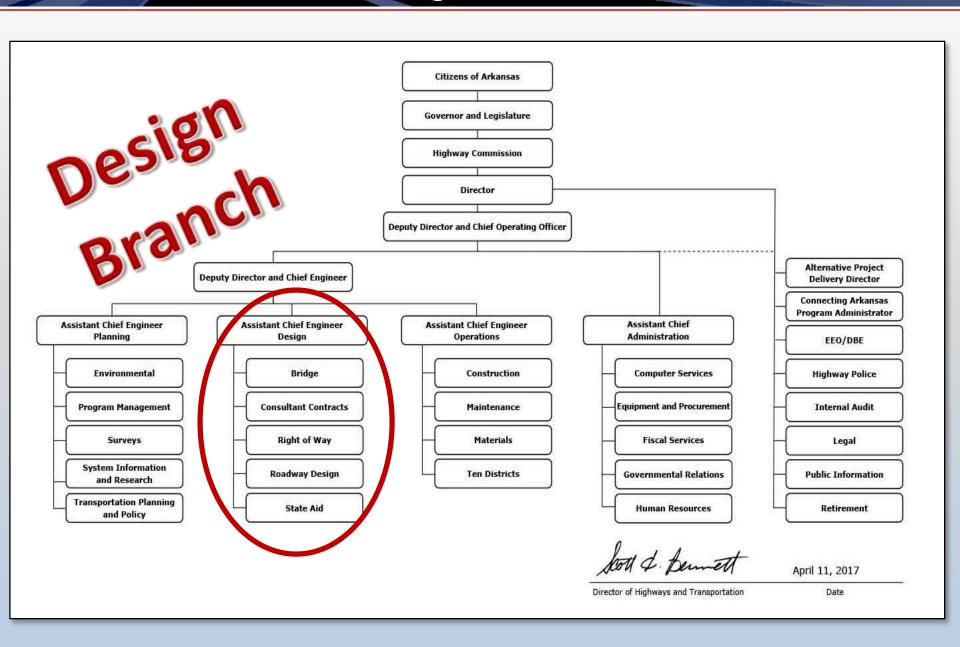


**Program Management** 

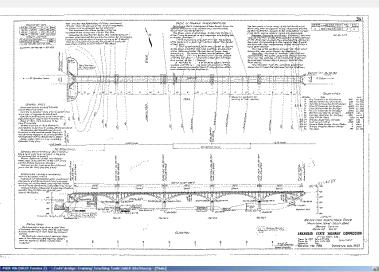


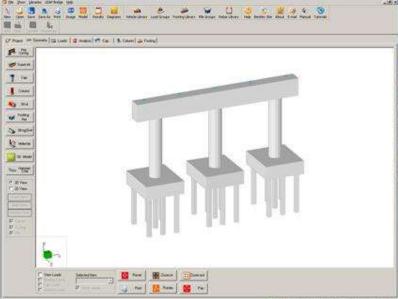


#### **ARDOT Organization Chart**



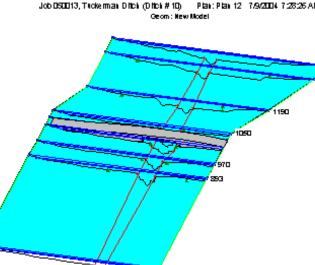
#### **Bridge Design**

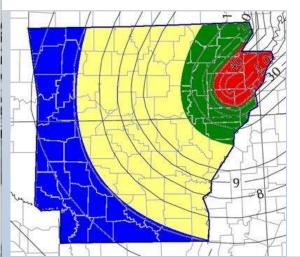


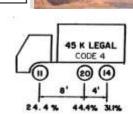




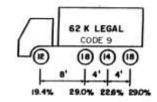
Bank Sta herr



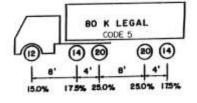




Code 4 Vehicle



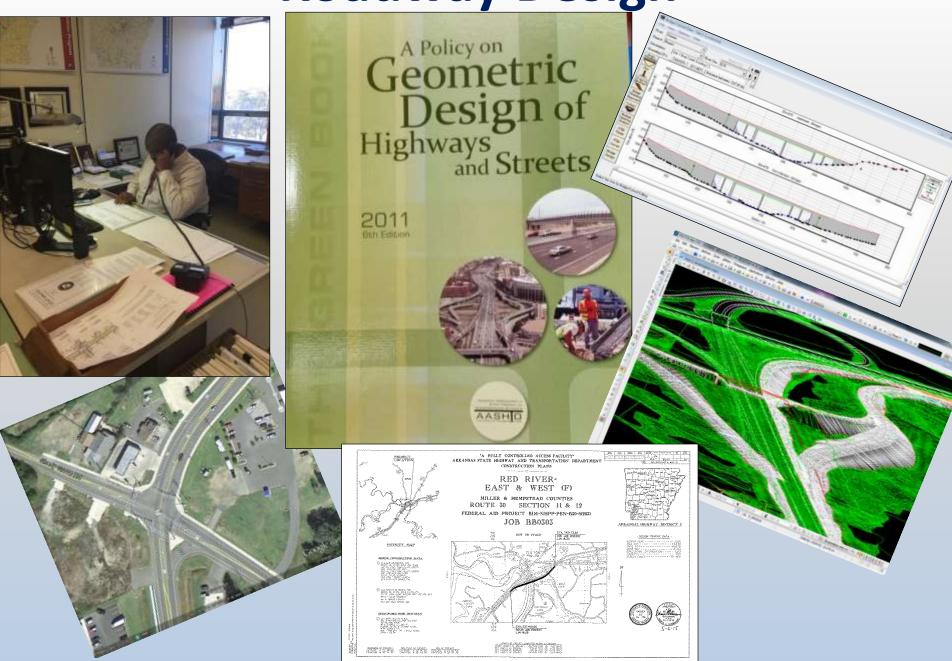
Code 9 Vehicle



Code 5 Vehicle

Appendix B: Posting Vehicles/Arkansas Statute Vehicles

**Roadway Design** 

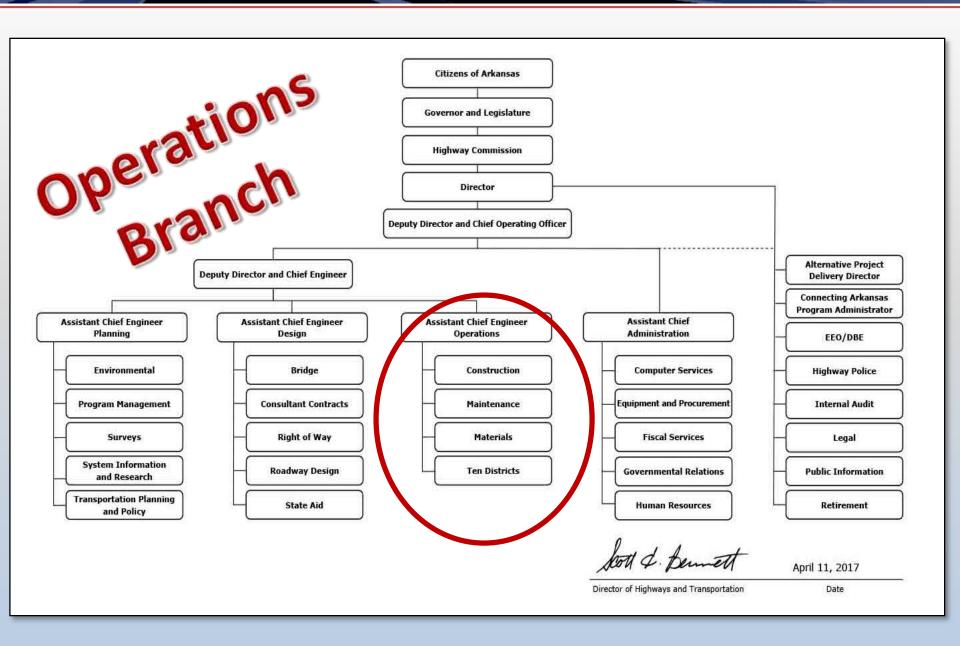


#### **Right of Way**



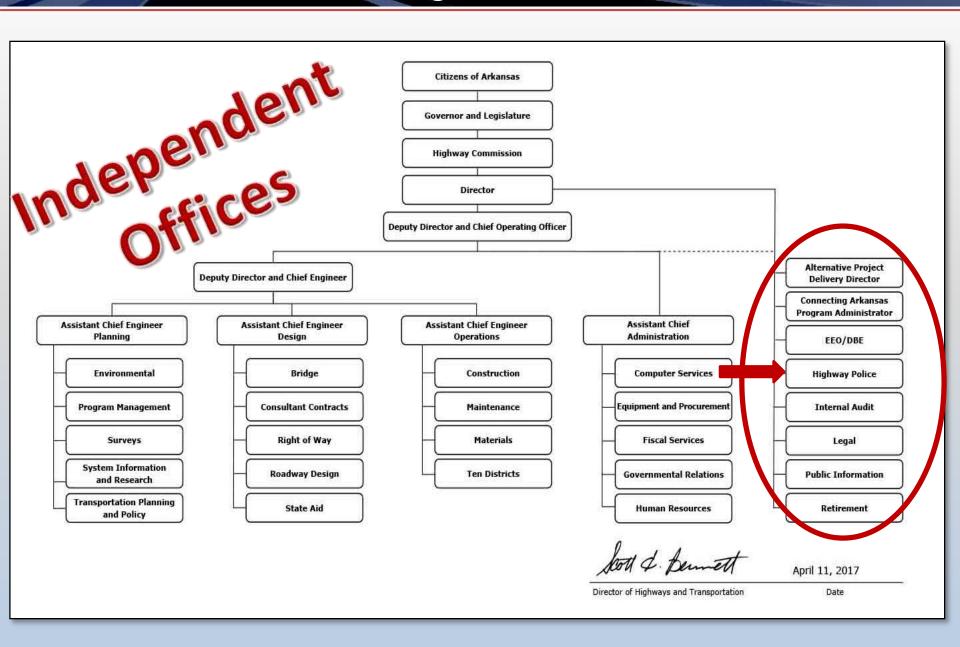


#### **ARDOT Organization Chart**





#### **ARDOT Organization Chart**





## Highway Police



#### **Arkansas Highway Police**





#### **Arkansas Highway Police**









#### **Arkansas Highway Police**







# Promises Made ARCIA ARCANSAS DEPARTMENT OF TRANSPORTATION







## Promises Kept



#### **Promises**











#### 1999 Interstate Rehabilitation Program



50 Projects
356 Miles
\$973 Million

Prior to Program
63% Poor or
Mediocre

After Program 72% Good



#### ARDUI 2011 Interstate Rehabilitation Program

#### **Completed**

**45 Projects** 290 Miles \$997 Million

#### **Under Construction**

7 Projects 54 Miles \$317 Million

#### **Scheduled**

**27 Projects** 150 Miles \$218 Million





#### 2012 Connecting Arkansas Program

#### **Completed**

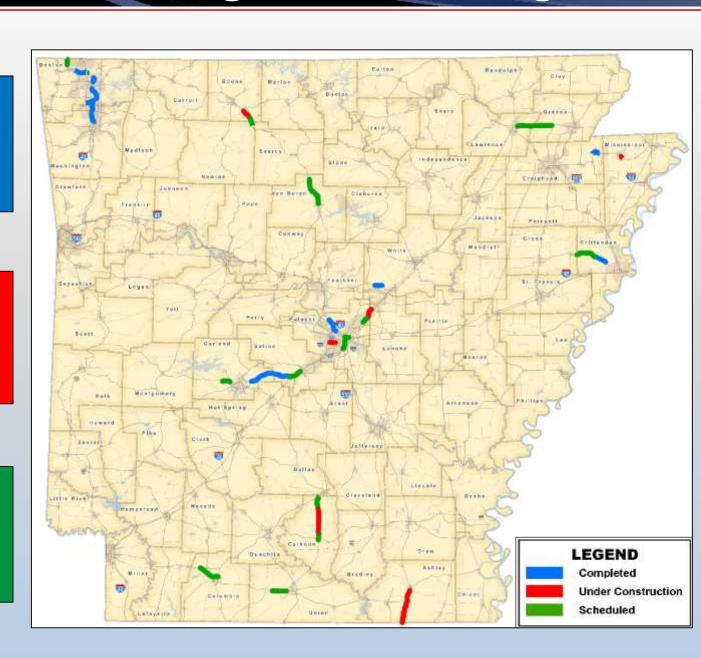
11 Projects 61 Miles \$432 Million

#### **Under Construction**

8 Projects 40 Miles \$347 Million

#### **Scheduled**

17 Projects 85 Miles \$1.23 Billion



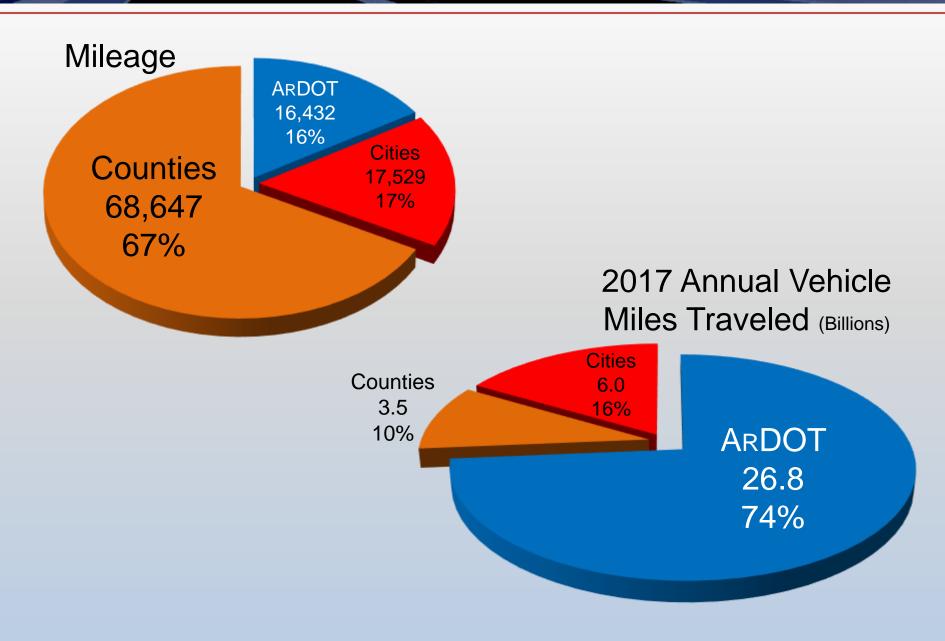




## and Condition

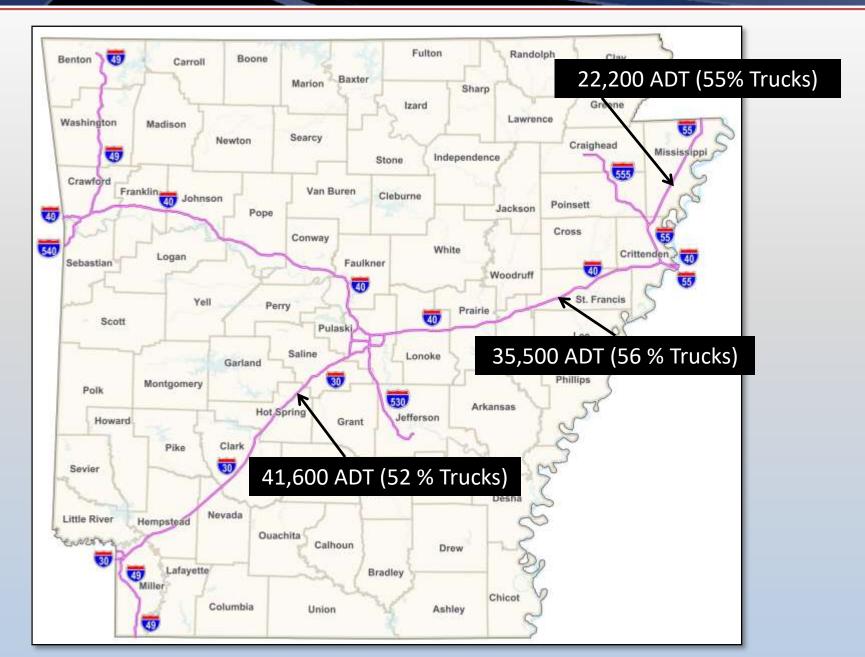


#### **Distribution of Arkansas Miles**



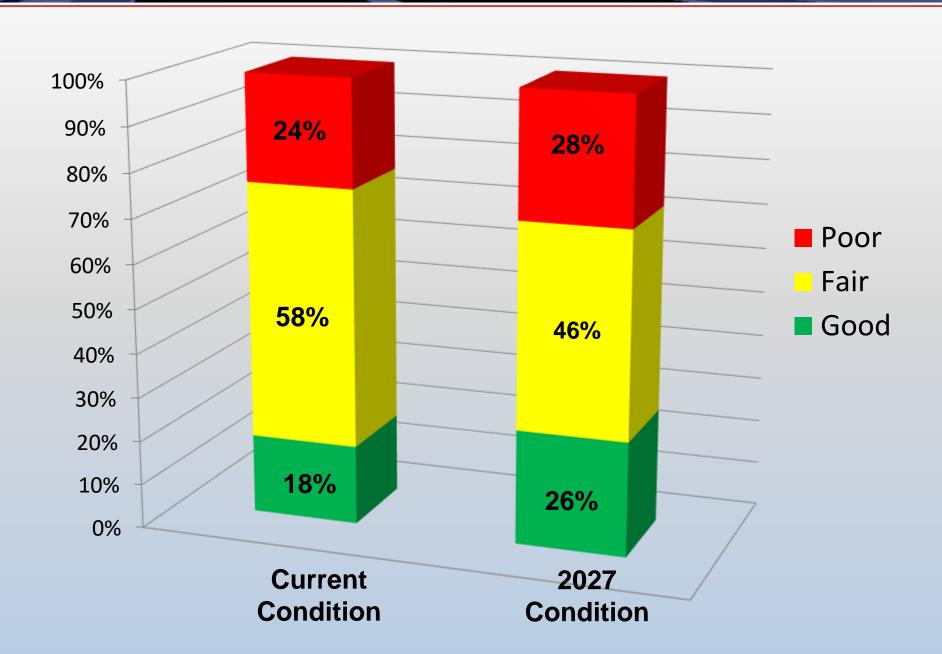


#### **Arkansas Highway Traffic**



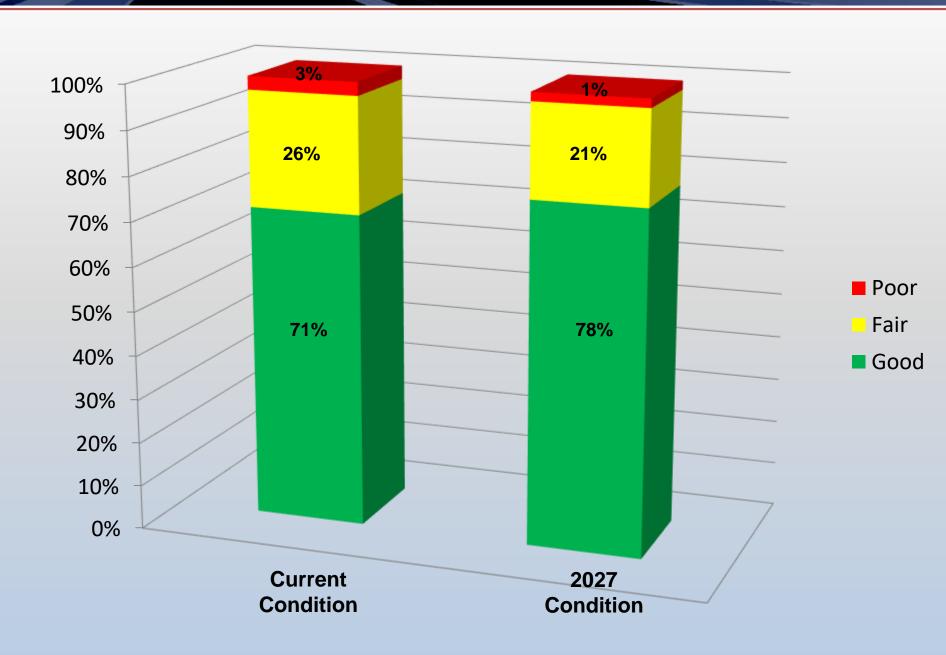


#### All State Highways – Including Interstates



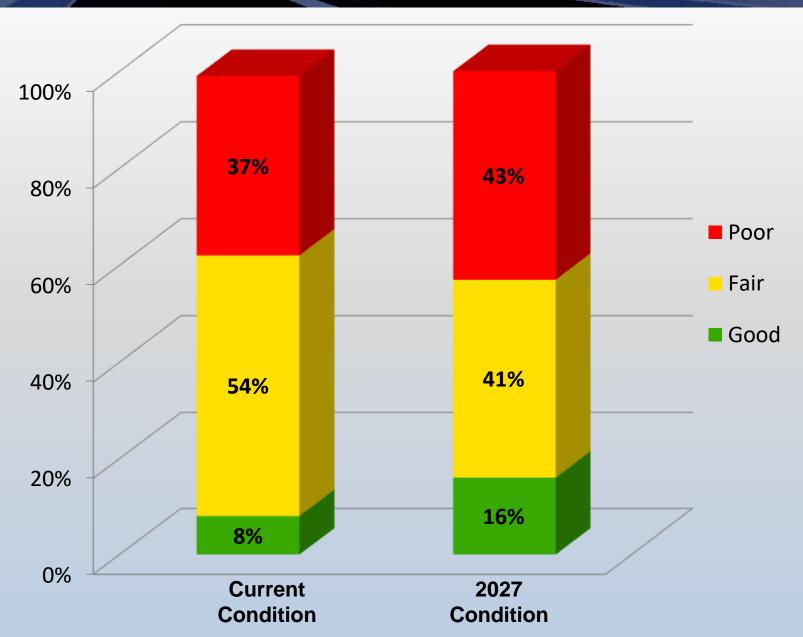


#### Interstates





#### Other State Highways – Excluding Interstates



#### Pay a Little Now

#### Pay a Whole Lot Later



Overlay
\$100,000
per lane mile



Reconstruction \$1,500,000 per lane mile



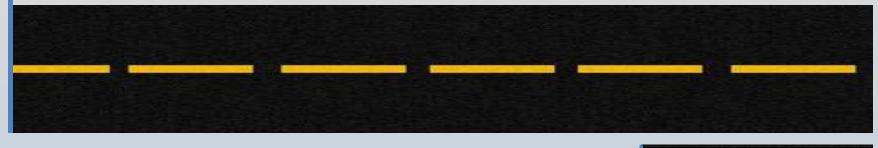
#### \$10,000,000 Overlay Program

#### **THEN**

23 years ago, in 1995, 200 miles of Highway could be overlaid.

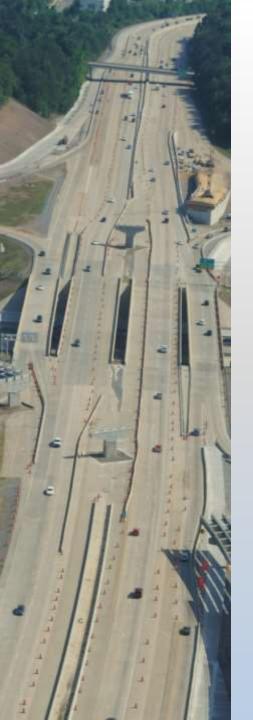
#### **NOW**

As of 2017, using the same resources, only **54 miles** of Highway could be overlaid.









#### Challenges

≥12<sup>th</sup> largest system in the country

>42<sup>nd</sup> in highway revenue per mile.

>\$9.3 billion in needs

>\$4.5 billion in available revenue



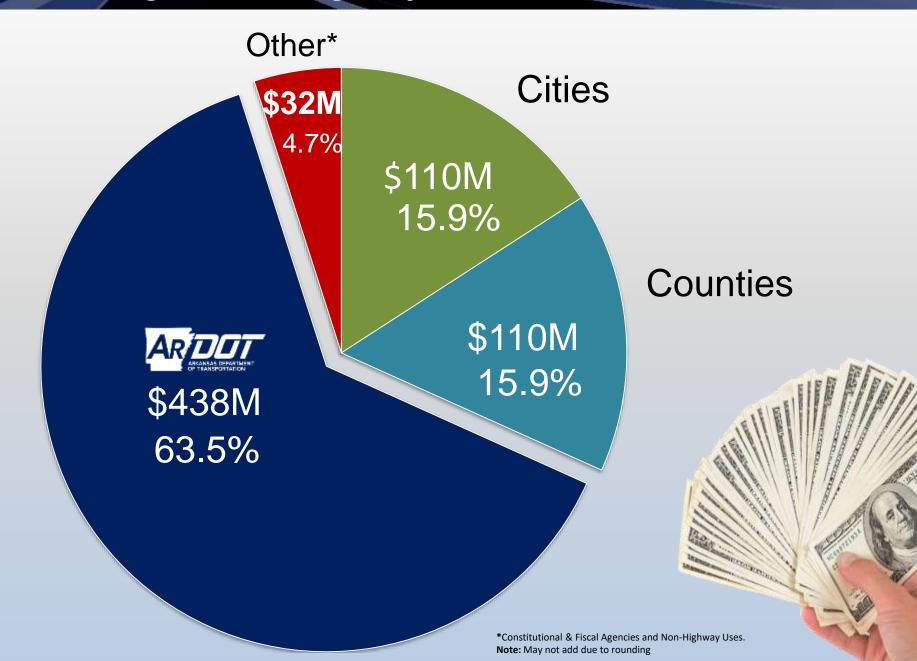
#### **Current Hwy. Funding Sources**

#### **State**

Per-Gallon Motor Fuel Taxes
Vehicle Registration Fees
License/Permit/Inspection Fees
Severance Taxes
Temporary Sales Tax Increase



#### **Average Annual Highway User Revenue Distribution**

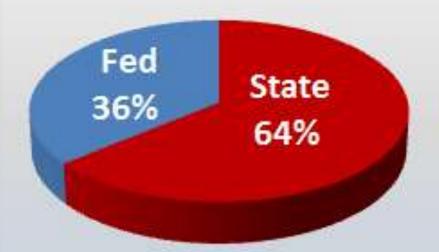


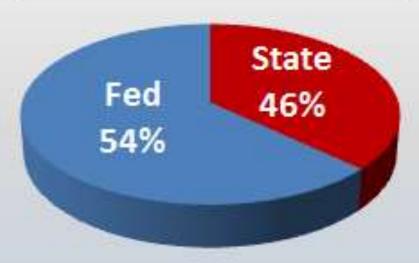


#### Federal vs. State Funding



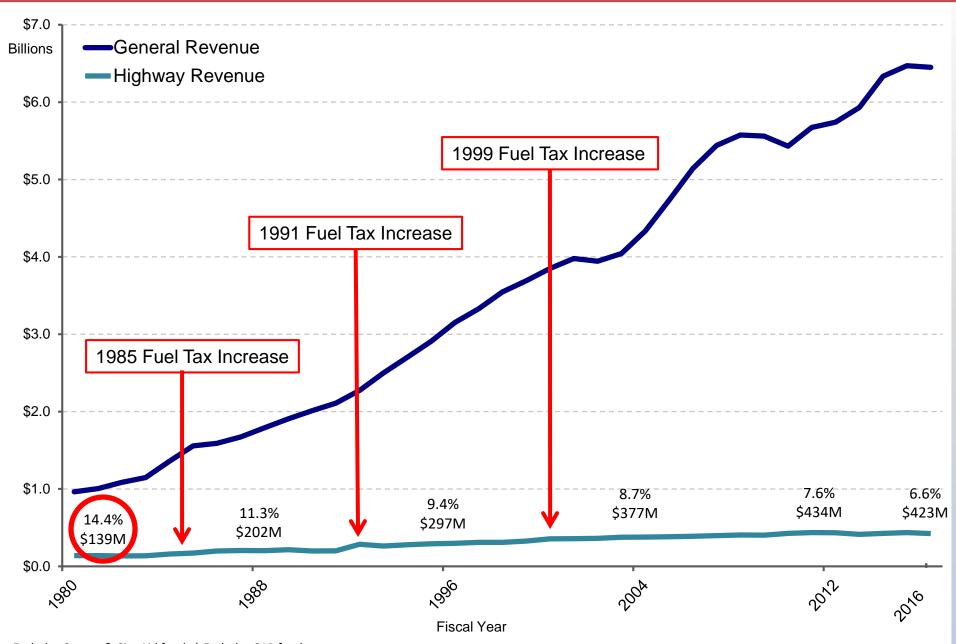




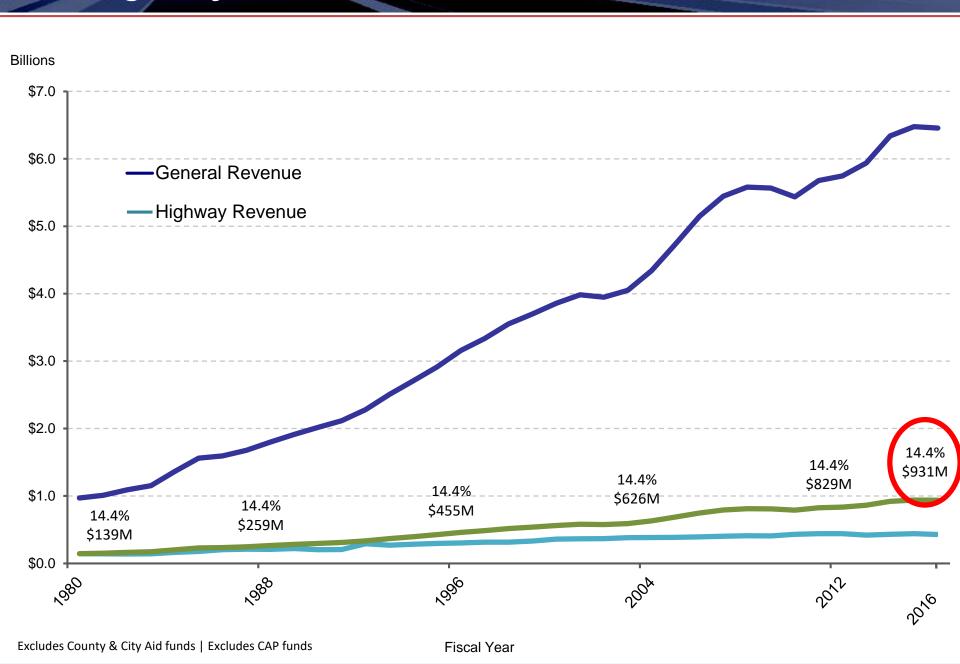




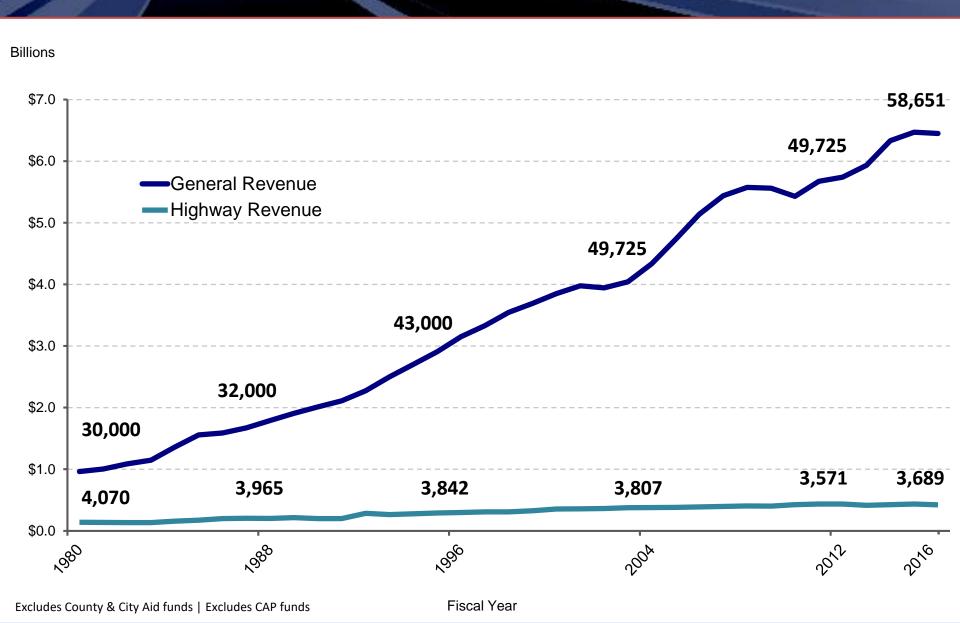
#### Percent of Highway vs. General Revenue



#### Highway Revenue at 14.4% of General Revenue

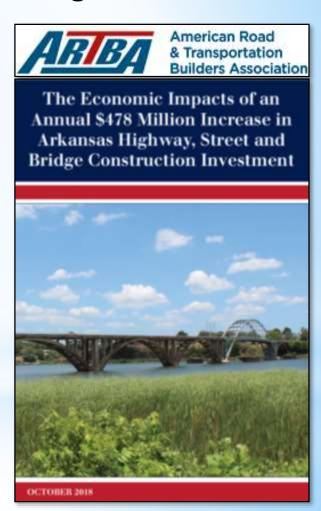


### Highway vs. General Revenue Compared to Employment Levels



#### State Highway Funding Issues

- Immediate Economic Benefits of Increasing Investment
  - ✓ Supports **\$1.3 Billion** in Economic Activity
  - ✓ Supports <u>5,729 Jobs</u>
- Neighbors Are Not Waiting
  - ✓ Seven Have Raised State Gas Tax
  - ✓ Six Have Variable Gas Tax
  - ✓ Eight Have Electric Vehicle Registration Fees
- Significant Transportation Challenges
  - ✓ Safety Needs
  - ✓ Increasing Freight Demands
  - ✓ Impacts From Congestion





## Political Realities



#### **Political Realities**

## Laws are like sausages, it is better not to see them being made.







#### **Political Process**

1

 Legislator decides to sponsor a bill to create or revise a law

2

 Proposed legislation is drafted into a "bill" by the Bureau of Legislative Research and is filed by the primary sponsor who often seeks additional co-sponsors

3

 The bill is publically "read across the desk" and is assigned to a committee



#### **Political Process**

4

- Public Transportation Committee House (20 members)
- House of Representatives (100 members)

5

- Transportation, Technology & Legislative
   Affairs Committee Senate (8 members)
- Senate (35 members)

6

- Governor
- Voters (optional and rare)



### Where We've Been

ARKANSAS

BIGHWAY NEEDS AND FINANCES

1979 to 1888

FOR

STATE HIGHWAYS, COUNTY ROADS AND CITY STREETS

A REPORT TO:

THE ARK ANSAS HILLIEW AY NEEDS STUDY COMMETTEE, ARK ANSAS LEGISLATIVE COUNCIL

SEPTEMBER, 1978

HY

B. J. HANSEN ASSOCIATES, 2NC., 8110 Executive Boolevard Bookville, Maryland 20858



#### **FINAL REPORT**

December 1, 2010

#### Presented to:

The Honorable Mike Beebe, Governor
House Interim Committee on Public Transportation
Senate Interim Committee on Transportation, Technology and Legislative Affairs
House Interim Committee on Revenue and Taxation
Senate Interim Committee on Revenue and Taxation
Arkansas Legislative Council
Arkansas State Highway Commission
Association of Arkansas Counties
Arkansas Municipal League

#### GOVERNOR'S WORKING GROUP ON HIGHWAY FUNDING

Short-Term Recommendation



December 15, 2015

Presented to:

The Honorable Asa Hutchinson, Governor

Compiled and drafted by: Chairman Duncan Baird, State Budget Administrator Tori B. Gordon, Policy Advisor, Office of Governor Asa Hutchinson



# 1978 Study by RJ Hansen & Associates

"There are relatively few, if any, acceptable new state-level revenue sources for funding highways, roads, and streets... One of the more significant revenue sources being used by other states for revenue purposes includes the gross receipts or sales tax on new and used motor vehicles sales..."



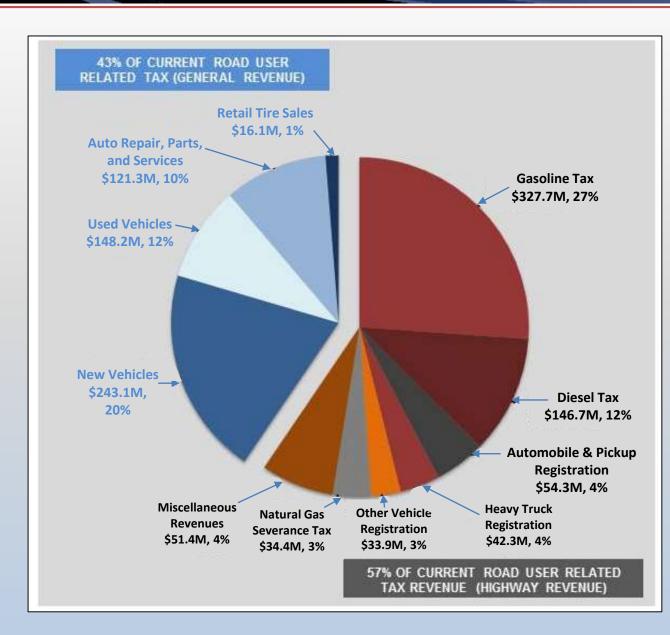
# Road User Related Tax Revenue (SFY 2018)

Total Road User Revenue \$1.219 Billion

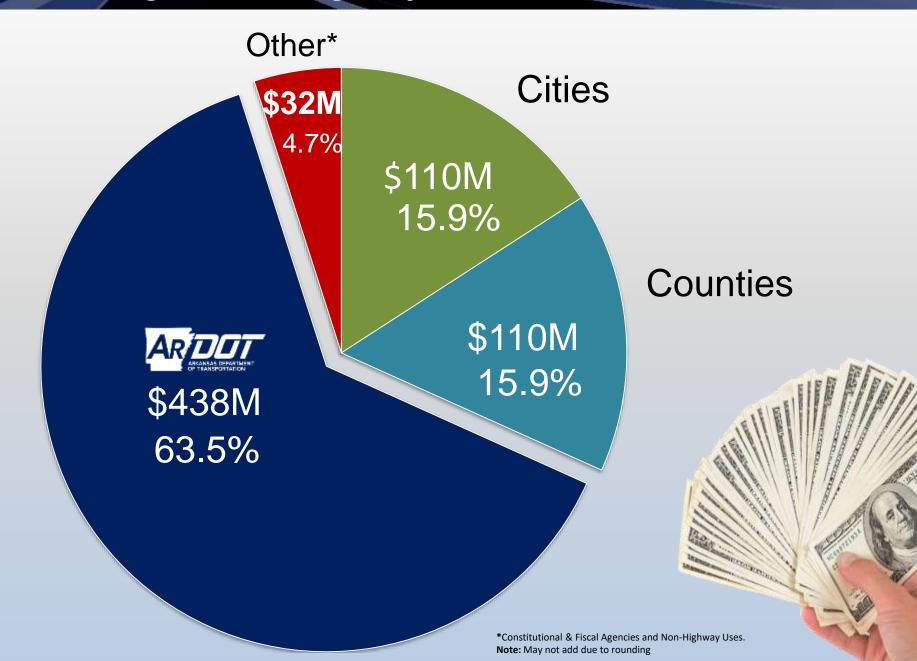
**Distribution:** 

**General Revenue \$528.7 Million (43%)** 

Highway Revenue \$690.7 Million (57%)



# **Average Annual Highway User Revenue Distribution**





"... 70% of our highway, road and street funding comes from a consumption-based tax, while it is a national goal to reduce consumption. The trend... is simply a losing proposition. We're moving backwards."



#### **FINAL REPORT**

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Senate Interim Committee on Revenue and Taxation
Arkansas Legislative Council
Arkansas State Highway Commission
Association of Arkansas Counties

Arkansas Municipal League



## **Blue Ribbon Committee Recommendations**



- Reissue GARION Londs for Interstate Rehabilitation Programmer
- State Aid Distants for Cities
- Temporary Charles Tax to Funda Multi-Year Construction Program
- Transfer Sales Tax on New and Used Vehicles,
   Auto Repair Parts and Services, Tires and Batteries



# 2013 Legislation

### нв 1418 Revenue Transfer

Transferred sales tax on new and used vehicles to

the Highway Department fund phased in over 10 years.



FAILED TO GET OUT OF THE HOUSE COMMITTEE

90 SPONSORS!!



# 2015 Legislation

## HB 1346 REVENUE TRANSFER

# Transferred sales tax on new and used vehicles to the Highway

Department fund phased in over 10 years AND transferred the natural gas severance tax revenue from the Highway Department fund into a newly created higher education workforce development fund.

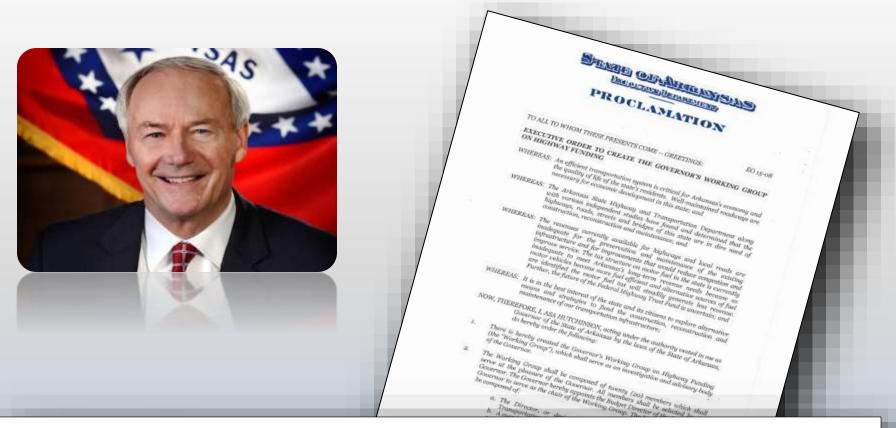


# PASSED THE HOUSE COMMITTEE

PULLED BEFORE A VOTE ON THE HOUSE FLOOR



## **Governor's Working Group on Highway Funding**



"An efficient transportation system is critical for Arkansas' economy and the quality of life of the state's residents."



### **Governor's Highway Funding Working Group**

# Funding Targets

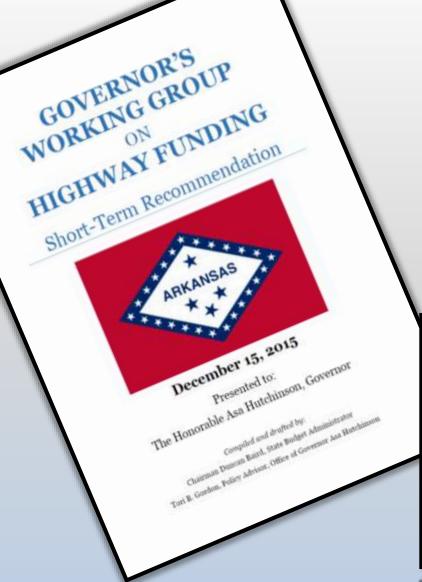
- ✓ Immediate: \$ 50 Million
- ✓ Short-term (0-3 years): \$110 Million
- ✓ Mid-term (3-5 years): \$250 Million
- ✓ Long-term (6-9 years):

\$400 Million

All figures are annual amounts of new revenue for state highways.



## Governor's Working Group on Highway Funding







# **Actual Compared to Projected**

# Act 1 - Arkansas Highway Improvement Plan of 2016

	FFY16	FFY17		FFY19	FFY20
			(x \$1 M)		
2016 Special Session					
Long Term Reserve Fund or Arkansas Rainy Day Fund	40.0	20.0	21.9		
Securities Reserve Fund	1.5	1.7	20.0	? 20.0	? 20.0
Redirect the \$4 Million of the Diesel Tax that goes to General Revenue to Highways (70/30 split)		0	2.7	2.7	2.7
Eliminate the State Central Services Deduction from 1/2 Cent Sales Tax (70/30 split)		5.4	5.8	5.4	5.4
Allocate up to 25% of Future GR Surplus to Highways		3.9	0	?	?
Total Received	41.5	31.3	50.4	?	?
Total Projected	41.5	76.1	76.1	76.1	76.1
Difference	0	(44.8)	(25.7)	?	?



# 2017 Legislation

### **HB 1726 BOND ISSUE**

Authorizes the State Highway Commission to issue bonds for

highway maintenance and improvements,

upon approval by voters in a statewide election.



FAILED ON THE HOUSE FLOOR

## **НВ 1727 GAS TAX**

Establishes additional

fuel sales tax at the

wholesale level to be levied, only if the State Highway Commission is authorized by a statewide vote to issue highway maintenance and improvement bonds.







# 1978 Study by RJ Hansen & Associates

...the figures [for highway needs] often total to amounts that are considerably in excess of current legislative provisions. This often has resulted in **legislators apparently doubting the realism** of the figures..."





# **Arkansas Legislative Audit**



#### INTRODUCTION

This report is presented in response to a request for Arkansas Legislative Audit (ALA) to review information, estimates, and calculations provided by the Arkansas Department of Transportation (ARDOT), formerly known as the Arkansas State Highway and Transportation Department, related to highway funding. ARDOT has indicated that additional state funding is needed to fully maximize available federal funds and to expand non-federal construction and maintenance projects.

#### **OBJECTIVES**

The objectives of this report were to:

- Provide information regarding state funding sources and uses for highways, with associated construction and maintenance costs, for prior years.
- Determine the amount of matching funds needed annually in order for ARDOT to receive the maximum federal aid available.
- Determine the amount of additional state revenues needed to fund ARDOT's proposed construction and maintenance program for roads and facilities.
- 4. Provide a history of bond issuances, including balances and associated costs.

#### SCOPE AND METHODOLOGY

This report was prepared by reviewing activities for state fiscal years ended June 30, 2010 through 2016, and projections and estimates for federal fiscal years ending September 30, 2011 through 2020. ALA staff reviewed audit reports from prior years, particularly revenues and expenditures related to construction, and determined future federal funding from reports obtained from the Federal Highway Administration. All information for additional construction and maintenance projects was provided by ARDOT and tested for accuracy and reasonableness by ALA staff.

The methodology used in preparing this report was developed uniquely to address the stated objectives; therefore, this report is more limited in scope than an audit or attestation engagement performed in accordance with Government Auditing Standards issued by the Comptroller General of the United States.

#### BACKGROUND

ARDOT recognizes revenues from both federal and state sources. State revenues include motor fuel taxes, registration fees, natural gas severance fees, and overload permits and penalties. Many highway construction projects are funded with both federal and state monies. The percentage of state participation in these projects varies depending on the federal program involved, but most programs require a 20% match.

#### ARKANSAS LEGISLATIVE AUDIT

500 Woodlane Street, Suite 172, Little Rock, AR 72201 Phone: 501-683-8600 • Fax: 501-683-8605 www.arklegaudit.gov

Report ID: SPSA02516

Report Date: August 31, 2017

# Report Released August 31, 2017

Presented to
Legislative Joint
Audit Committee in
September 2017

# **Arkansas Legislative Audit**

#### Exhibit III

Arkansas Department of Transportation (ARDOT) Summary of Annual State Funds Needed to Meet Proposed Highway Construction Plan Over a 10-Year Period

Description	Annual Funds Needed for Highway Construction Plan	Annual Funds Available for Highway Construction	Additional Annual State Revenues Needed for Highway Construction Plan
System Preservation Pavement Bridges Total System Preservation	\$ 387,000,000 117,000,000 504,000,000	\$ 137,000,000 90,000,000 227,000,000	\$ 250,000,000 27,000,000 277,000,000
Capacity Relief	305,000,000	157,000,000	148,000,000
Safety Improvements  Maintenance  Equipment upgrades	86,000,000 19,000,000	44,000,000	42,000,000
Facilities upgrades Intelligent Transportation System (ITS) Total Maintenance	8,000,000 3,000,000 30,000,001	19,000,000	8,000,000 3,000,000 11,000,000
Totals	\$ 925,000,000	\$ 447,000,000	\$ 478,000,000
Note: Amounts shown are rounded.			



Does Not Include
Capital Improvement
Projects

# **Arkansas State Legislative Audit**

#### Exhibit III

Arkansas Department of Transportation (ARDOT)
Summary of Annual State Funds Needed to Meet
Proposed Highway Construction Plan Over a 10-Year Period

Annual Funds Needed for Highway Construction Plan	Annual Funds Available for Highway Construction	Additional Annual State Revenues Needed for Highway Construction Plan
£ 207,000,000	£ 427,000,000	e 050,000,000
		\$ 250,000,000 27,000,000
504,000,000	227,000,000	277,000,000
305,000,000	157,000,000	148,000,000
86,000,000	44,000,000	42,000,000
19,000,000 8,000,000	19,000,000	8,000,000
3,000,000		3,000,000
30,000,000	19,000,000	11,000,000
\$ 925,000,000	\$ 447,000,000	\$ 478,000,000
	Needed for Highway Construction Plan  \$ 387,000,000	Needed for Highway         Annual Funds Available for Highway           Construction Plan         Highway Construction           \$ 387,000,000         \$ 137,000,000           \$ 137,000,000         90,000,000           504,000,000         227,000,000           305,000,000         157,000,000           44,000,000         44,000,000           8,000,000         19,000,000           3,000,000         19,000,000           30,000,000         19,000,000



# **Arkansas State Legislative Audit**

#### Exhibit III

Arkansas Department of Transportation (ARDOT) Summary of Annual State Funds Needed to Meet Proposed Highway Construction Plan Over a 10-Year Period

Description	Annual Funds Needed for Highway Construction Plan	Annual Funds Available for Highway Construction	Additional Annual State Revenues Needed for Highway Construction Plan
System Preservation Pavement Bridges Total System Preservation	\$ 387,000,000 117,000,000 504,000,000	\$ 137,000,000 90,000,000 227,000,000	\$ 250,000,000 27,000,000 277,000,000
Capacity Relief	305,000,000	157,000,000	148,000,000
Safety Improvements  Maintenance	86,000,000	44,000,000	42,000,000
Equipment upgrades Facilities upgrades Intelligent Transportation System (ITS)	19,000,000 8,000,000 3,000,000	19,000,000	8,000,000 3,000,000
Total Maintenance  Totals	30,000,000 \$ 925,000,000	19,000,000 <b>\$ 447,000,000</b>	11,000,000 \$ 478,000,000

Note: Amounts shown are rounded.

\$ 478,000,000

# **Arkansas Legislative Audit**

#### Exhibit III

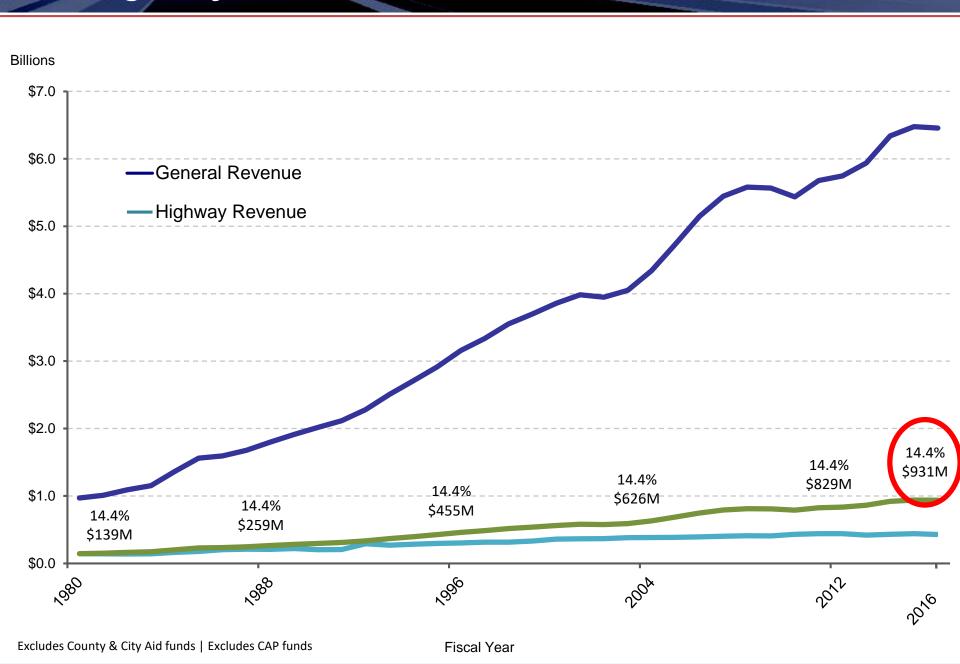
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Totals	\$ 925,000,000	\$ 447,000,000	\$ 478,000,000
Note: Amounts shown are rounded.			



Does Not Include
Capital Improvement
Projects

# Highway Revenue at 14.4% of General Revenue





# Great amount of uncertainty at the federal level State funds stagnant at best



# **Potential New Program**







# Possible Hwy. Funding Sources State

Increase Motor Fuel Taxes
Increase Registration Fees
Sales Tax on Motor Fuels
Road User Revenue Transfer
Permanent Sales Tax Increase
Other???





# Options for Generating Additional Revenue for Highways

Source	\$400 Million for Highways <sup>(1)</sup>
Fuel Tax	28.4¢
Sales Tax on Fuel (wholesale)	16.67%
Registration Fee	\$208
General Sales Tax <sup>(2)</sup>	1.16%

<sup>&</sup>lt;sup>1</sup> Amount shown is annual net to highways – after deduction for CFA/CSF and 30% to cities and counties.

<sup>2</sup> Transfer of 4.5% ("general" portion of statewide sales tax)

# **Other Considerations**

## **Alternative Fuels**

Methanol, Ethanol and other Alcohols

Blends of Alcohol with Gasoline

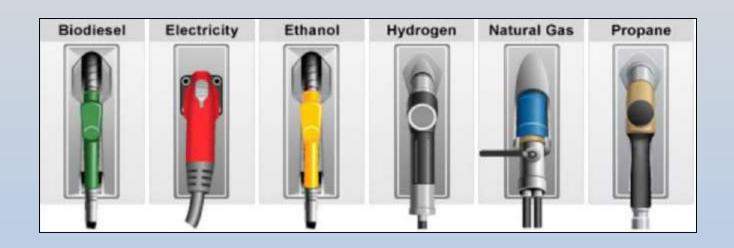
Compressed Natural Gas and Liquefied Natural Gas

Liquefied Petroleum Gas (Propane)

Hydrogen

Electricity

Pure Biodiesel



# **Other Considerations**

## **Indexing?**

#### **Blue Ribbon Committee Recommendation:**

Indexing Current Per-Gallon Tax on Motor Fuels to Arkansas' Highway Construction Cost Index

#### **Governor's Working Group on Highway Funding Recommendation**:

Proposal #1 – Going forward, index the motor fuel tax. Limit any increase to 2 cents per gallon.

Proposal #3 – Adjust the existing motor fuel taxes to recoup the amount lost in recent years due to inflation and index to inflation in the future.



# 1/2 Cent Sales Tax Turnback Funds

# **Faulkner County**

Received \$5.0 Million to date Projected to Receive \$4.6 Million **Total \$9.6 Million (Ending in 2023)** 



# **City of Conway**

Received \$6.2 Million to date Projected to Receive \$5.6 Million Total \$11.8 Million (Ending in 2023)



## 2023 vs. 2024 If No Action Taken

# **Faulkner County**

2023 Total Turnback - \$ 3.6M

2024 Total Turnback - \$ 2.5M

**Difference - \$ 1.1M** 



# **City of Conway**

2023 Total Turnback - \$ 4.4M

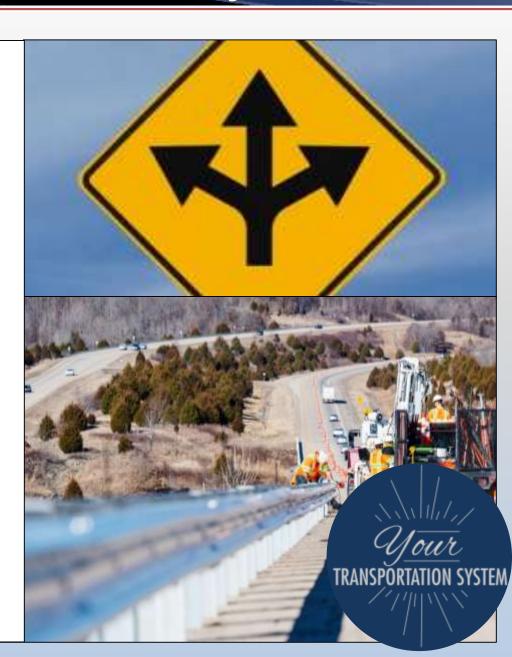
2024 Total Turnback - \$ 3.1M

Difference - \$ 1.3M



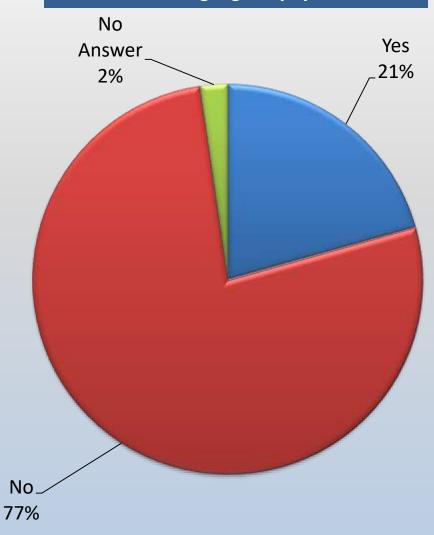
# **Citizens Opinion Survey**

#### CITIZENS OPINION MAIL OR EMAIL RESPONSES TO ANDOT Public Information P.O. Box 2261 Little Rock, AR 72203 ON HIGHWAYS IN ARKANSAS infe@ardot.ar.gov Are you satisfied with the condition of the existing state highway system? OYes ONd What highways in your area need improvements, and what type of improvements do they need? Priority 1: Priority 2: Priority 3: Priority 4: If you want better highway conditions, the Arkansas State Highway and Transportation Department will need additional funds. Would you support a new highway program that would generate additional revenue? OYes Which of the following sources do you recommend be utilized in obtaining additional funds (check all that apply): O Increase in gas tax O Increase in diesel tax O Increase in sales tax (dedicated to highways) O Increase in registration fees O Add sales tax on wholesale price of motor fuels O Transfer existing sales and use tax on motor vehicles and related parts and service (currently collected but not paid to highways) O Other: Would you be willing to sign a petition to put a highway revenue proposal on the 2018 general election ballot? O Yes How did you hear about this survey OTV/Radio/Print OWebsite/Search Engine O Presentation O Social Media OFamily or Friend OOther: Optional: Name: Address: City, State, Zip:

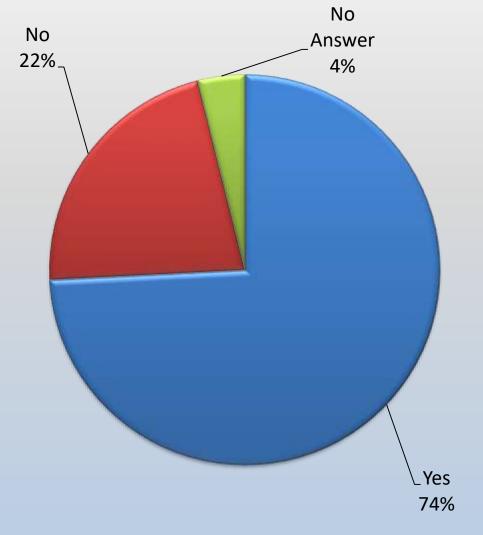


# **Survey Results**

Are you satisfied with the condition of the existing highway system?



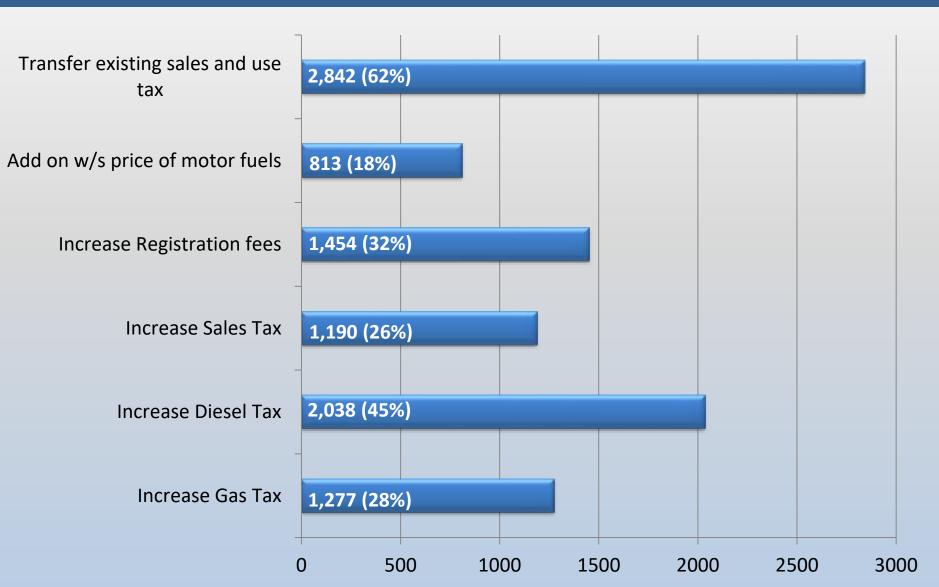
Would you support a new highway program that would generate additional revenue?





# **Survey Results**

Which of the following sources do you recommend be utilized in obtaining additional funds?









# **Arkansas Department of Transportation**

- ARDOT.gov
- ConnectingArkansasProgram.com
- Vimeo.com/myARDOT
- IDriveArkansas.com
- Twitter.com @myARDOT







